



# The Peel Group – a track record of delivering regeneration and innovation

We have interests across the UK from the Shetland Isles to Kent, Cornwall to Norfolk. Our experience ranges from revitalising century-old infrastructure serving international trade to operating the latest cutting edge technology for TV, film and transport.

We take a global perspective, securing investment and trading with partners from far and wide, but we deliver through strong local partnerships with businesses, communities, public bodies and third sector organisations.

We reinvest our profits back into our businesses and communities, broadening our impact and creating positive legacies for people in the North.

Over the last four decades we, with our partners, have invested over £5 billion across the North and built on the region's strengths to help drive its economy.

Our track record is one of delivering transformation and creating vibrant places through regeneration and innovation, and through 'determination, perseverance and patience' – our company motto.

At MediaCityUK, we delivered Europe's largest construction project during the recession and didn't falter on our commitments to financial institutions or the BBC, ITV, the University of Salford and the people of Salford. It is now a vibrant community for the creative and digital industries employing and housing more than 7,000 people.

Our investment in Liverpool2 will have a similar transformative effect, not only for the Liverpool City Region, but also for the whole of the North.

Our ongoing development programme builds on these successes with the aim of delivering further economic growth and improving northern prosperity and wellbeing. Our pipeline of projects that will unlock this growth across northern towns and cities covers a broad agenda including:

- Placemaking enabled by economic catalysts
- Sustainable urban regeneration and expansion
- Strategic gateways to serve international trade, and grow business, consumer, visitor and leisure economies
- Sustainable and low carbon energy
- Investing in people for greater productivity and prosperity
- Delivering enhanced green and blue infrastructure

If fully realised, we have the potential to unlock £53 billion of investment by 2050, providing 105,000 new homes, and supporting 273,000 new jobs.

This investment will create new jobs and communities, create the new transport infrastructure and logistics hubs that will carry the output of our revitalised industry and the produce for our growing communities, and provide the energy to meet future demands.

To unlock these investments, we need the support of local and national leaders and public sector partners to create the right conditions and invest in the public infrastructure.

Our infrastructure asks include key enablers of growth such as access to ports and airports, upgrades to railway stations and public transport services, and local road infrastructure. These improvements will also transform the lives of existing communities that are struggling with the legacy of historic underinvestment.

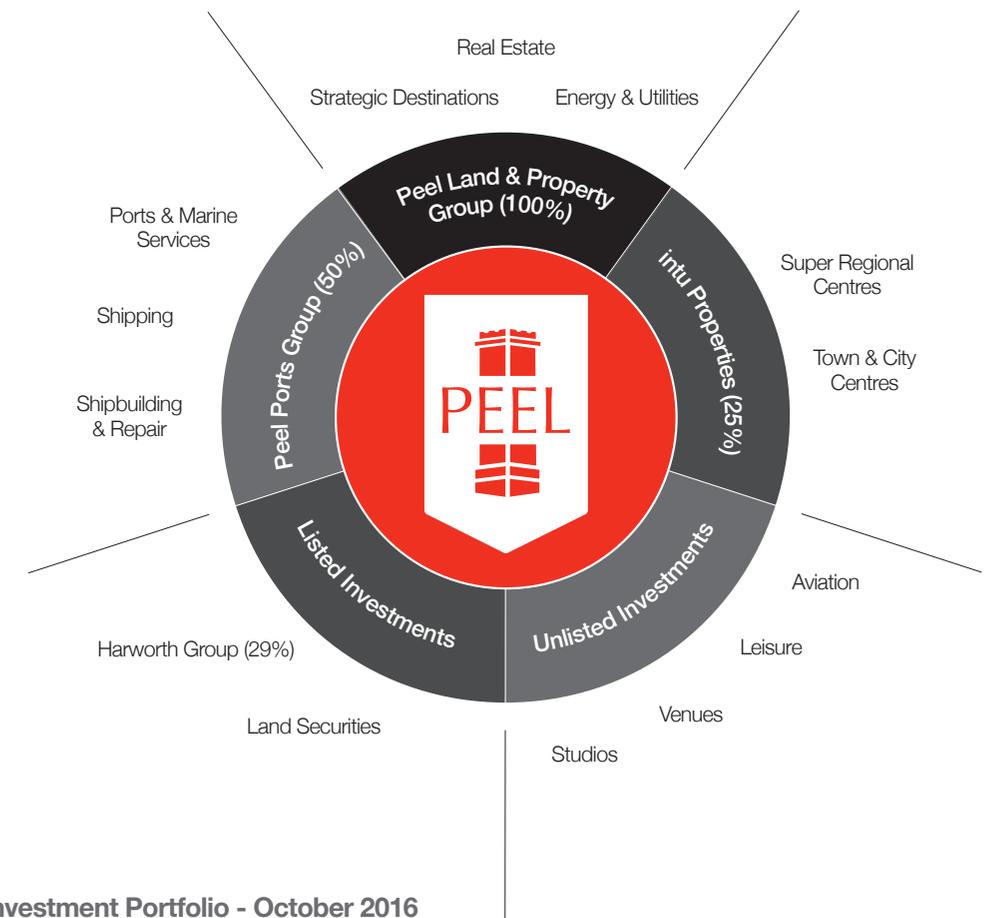
The programme will involve some challenging but necessary decisions including on:

- Policy matters such as growth targets, green belt reviews, and low carbon energy
- Planning for schemes that are in the broader regional or national interest
- Investment of public funds to unlock private sector investment

The reward will include additional jobs, new homes, and funds for local services through business rates and council tax; we estimate that our portfolio would contribute £300 million each year on business rates alone.

We are constantly in discussion with investment partners seeking to progress the latest opportunities. We believe if the right conditions are achieved, we will attract the private sector investment to turn these ambitions into reality.

We are a true champion for the North and an active member of the business and local communities where we operate. We will continue to engage positively with other people's agendas to shape and support brave investment in the future prosperity of our country.



Peel Group Investment Portfolio - October 2016